| Program   | Date of Most Recent<br>Review     | Recommendation for<br>Continuance or Furlough  | Summary of Review<br>Recommendations  | Summary of Program Needs   | Current Program Goals  | Changes in Status Since Last Review   | Date of Next<br>Scheduled<br>Review |
|---|-----------------------------------|--|---|--|--|---|-------------------------------------|
| <u>AA</u> Business Administration <u>and</u><br><u>Certificate</u> Administrative Assistant | 11/2023                           | Continuance with<br>recommendation to<br>pursue an agreement<br>with Bay Mills by Spring<br>2025 for affordable<br>transition for graduates<br>into a 4-year degree<br>program; develop a plan<br>for outreach to increase<br>awareness of the<br>Administrative Assistant<br>Certificate option   | Do outreach to increase community<br>entity awareness of the certificate<br>option; resume attendance at job fairs;<br>pursue options/transfer agreements for<br>students to achieve their 4-year degree<br>at no or low cost (specifically Bay Mills<br>online program); conduct additional<br>outreach to community entities to<br>assist students in finding employment<br>opportunities post-completion   | program remains fiscally viable;<br>funding needed for continued<br>professional development<br>opportunities; current technology<br>updates for students<br>(computers/tablets with digital pens or<br>stylus); additional faculty to<br>accommodate for increased<br>enrollment; funding for a program<br>teaching assistant/intern (Bachelors or<br>Masters candidate) toward program<br>succession planning; funding needed to<br>develop potential bachelor degree in<br>business administration  | long-term goal is to continue<br>developing strategies to increase<br>student retention and graduation rates;<br>continue to improve student count with<br>program level outreach; increase the<br>number of students moving on and<br>completing terminal business degrees<br>after graduation; continue to research<br>and provide students with opportunities<br>to gain business field experience;<br>incorporate more culturally relevant<br>material into course content | Enrollment in the AA degree has<br>steadily increased from Fall 2019 to Fall<br>2023 (more than doubled);additional<br>existing CCCC faculty were engaged to<br>teach the Enterpreneurship and<br>Computer Applications in Business<br>courses to temporarily relieve faculty<br>overload due to increased enrollments;<br>graduates from the program continue<br>to increase, representing over 15% of<br>all CCCC 2022-23 graduates; the<br>certificate program, designed to fill<br>community employment needs, is also<br>increasing in enrollment; the AA<br>program is at capacity threshholds for<br>faculty loads; this program is fiscally<br>viable based solely on student<br>enrollment - it is one of the few<br>programs where outside grant funding<br>sources are not necessary to remain<br>financially sound and is the top<br>program for enrollment with the<br>exception of the Liberal Arts program | Nov 2026                            |
| Previous Re   | eview: 3/2017, 11/2018<br>11/2023 | 3, 12/2020; Interim Program<br>Continuance with the  | m Snapshots (monitoring): 4/2020, 4/202<br>Continue Liberal Arts committee  | 21, 4/2022, 4/2023, 4/2024; Program Goa<br>Program is self-supporting and viable;  | Al Monitoring: 4/2019, 9/2019, 9/2020, 9/<br>Continue to increase student  | /2021, 9/2022, 9/2023<br>The Liberal Arts program continues to  | Nov 2026                            |
|   |                                   | following<br>recommendations:<br>Search out grant<br>opportuities to expand<br>faculty numbers; seek<br>out professional<br>development<br>opportunities in content<br>areas to keep curricula<br>current; formalize 2+2 or<br>MOAs with other<br>institutions by fall 2024;<br>all Liberal Arts faculty<br>will establish a<br>professional<br>development plan with<br>the Academic Dean | meetings to ensure program outcomes,<br>matrix, and assessment are up-to-date;<br>continue strong faculty support of<br>studentsand encourage and assist<br>students in transfer to 4-year<br>institutions; formalize agreements<br>(MOAs) with other 4-year institutions<br>to segue into a University Studies<br>degree (specifically MSUand VCSU);<br>faculty to search for grant funding<br>opportunities to expand faculty<br>numbers with an increase in salaries as<br>incentive to search for and write the<br>grants; faculty should use funds<br>available through existing organizations<br>such as AICF to pursue professional<br>develpment and higher degree<br>attainment opportunities; faculty<br>should engage in opportunities to<br>establish liasons with faculty at other<br>TCUs and institutions in their content<br>areas; recruit additional teaching<br>personnel due to increased student | budget allocation is needed for<br>professional development<br>opportunities; funding for Liberal Arts<br>faculty for additional time spent on<br>writing grants to provide funds for<br>increasing instructional<br>expertise/capacity, modifying modes of<br>delivery, and cultural integration into<br>curricula; recruiting of additional<br>teaching staff (indigenous preference);<br>funding for incentives or increased<br>wages to attract Liberal Arts faculty and<br>retain current faculty; funding for<br>master's degree candidates - recruit<br>local students and fund them through<br>their educational pathway (grow your<br>own); funds to continue institutional<br>use of StrengthsFinder; additional<br>printers for students and maintenance<br>of current printers; promotional<br>materials to give out to prospective<br>students at outreach events | persistence; make additional efforts to<br>increase student retention; increase<br>degree completion and transfer rates<br>for terminal degrees; shorten the<br>developmental math sequence in the<br>traditional algebraic math pathway<br>with a condensed course to reduce<br>student time spent in developmental<br>math from 3 semesters down to 2<br>semesters to reduce costs for students<br>and decrease the time it takes for  | be the top program for enrollment at<br>CCCC; fall Liberal Arts enrollment has<br>more than doubled since Fall of 2019;<br>student persistence fall-to-spring<br>continues to increase and retention has<br>increased from 11% to 40% since Fall of<br>2019 with the creation of the Liberal<br>Arts committee, streamlining of the<br>Liberal Arts degree requirements, and<br>intentional student support and<br>advising efforts targeting Liberal Arts<br>students; credit completion among<br>Liberal Arts students has also increased<br>as indicated by trend data as well as<br>the numbers of Liberal Arts graduates;<br>the program remains fiscally viable and<br>self-supporting based solely on student<br>enrollment counts   |                                     |

Updated 6/18/24

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| AS Natural Resource Management | 11/2023                       | Continuance with<br>recommendations:<br>develop additional MOA<br>by Spring 2024 to<br>expand student transfer<br>choice; develop and<br>track additional<br>internships and<br>apprenticeships within<br>the program as leverage<br>for enrollment | Continue to help NRM students to<br>participate in research, apprenticeships,<br>and internships as this appears to be<br>improving student retention; continue<br>to use 4H and the apprenticeships and<br>internships to increase student interest<br>and enrollment; develop outreach with<br>community agencies for Natural<br>Resource employment opportunities;<br>develop apprenticeships within the<br>Bush Foundation and Natural Resources<br>programs for experiential training and<br>future employment prospects with<br>CCCC | Program is fiscally sound and self-<br>supporting due to Land Grant and<br>Equity Grant funding; funding is needed<br>for professional development for<br>faculty to stsay current in content areas<br>(professional conferences) along with<br>funds for development and<br>implementation of culture-based<br>curricula [Note: funding will be provided<br>through Equity Grant - no general funds<br>needed]; restructuring of classrooms to<br>be more culturally centered [Equity<br>Grant funding] | Extension programs into Natural<br>Resources classes; broaden internship<br>opportunities for NRM students through<br>various tribal, state, and federal<br>opportunities; create or participate in<br>events to promote student interest,<br>entry, and retention in the NRM | Program of Study was further revised<br>11/2023 to streamline credits required<br>for degree and allow for areas of<br>concentration dictated by current<br>faculty areas of expertise; additional<br>2+2 agreement reached with UTTC;<br>enrollment, persistence, retention, and<br>course credit completion rates<br>increased over the past 3-year period -<br>it is hoped that this will translate to<br>future increases in the graduation and<br>transfer rates for the program; new<br>faculty member hired fall 2023; new<br>technology (Augmented Reality<br>Sandbox) acquired to promote student<br>success and allow students to learn<br>about physical geography, map<br>reading, watersheds, etc.  | Nov 2026                            |
|                                | eview 12/2016, 11/2018        | 3, 12/2020; Interim Progra  | <br>m Snapshots (Monitoring): 4/2020, 4/202  | <br>21, 4/2022, 4/2023, 4/2024; Program Goa  | al Monitoring: 4/2019, 9/2019, 9/2020, 9  | /2021, 9/2022, 9/2023  |                                     |
| Upcoming Reviews               |                               |   |  |  |   |  |                                     |
| Program                        | Date of Most Recent<br>Review | Recommendation for<br>Continuance or Furlough   | Summary of Review<br>Recommendations   | Summary of Program Needs   | Current Program Goals   | Changes in Status Since Last Review  | Date of Next<br>Scheduled<br>Review |
|                                |                               | 11/2021; Furlough of<br>Certificates 5/2022   | offerings; continue recruitment and<br>outreach; provide additional<br>coursework in business and/or<br>enterpreneurship to assist ECE students<br>in pursuing business start-ups;<br>document internships, funding sources<br>and partnerships in program reviews;<br>pursue additional 2+2 and 4-year<br>degree options  | faculty and/or adjunct faculty needed<br>(currently advertised); monies for<br>professional development (Annual<br>NAEYC); continued recruitment and<br>outreach; increased classroom space (if<br>in-person classes resume)   | Apprenticeship program; keep<br>enrollment, persistence, retention, and<br>completion consistent or increased;<br>continue continue to update curriculum<br>as needed based on current<br>research/data/trends  | 250 added to POS; POS updates FA22,<br>FA24; additional 2+2 with UND<br>completed; enrollment numbers<br>remain high, more than doubling since<br>Fall 2020; certificates furloughed<br>5/12/2022 due to lack of enrollment<br>and credit eligibility for financial aid;<br>certificates offered internally as needed<br>Institution-wide POS change<br>7/14/2022 to reduce Dakota Language<br>I requirement from 4 to 3 credits<br>Adjunct instructors utilized as needed;<br>online\evening course offerings<br>adjusted according to program and<br>student needs; credit completion<br>remains high (74% Fall 2023)<br>The number of graduates has increased<br>with 9 grads in 2022-23; 10 BA students<br>at MSU, 1 MA and 1 PhD student at<br>UND Social/Emotional and |                                     |

| Program     | Date of Most Recent<br>Review | Recommendation for<br>Continuance or Furlough | Summary of Review<br>Recommendations   | Summary of Program Needs  | Current Program Goals  | Changes in Status Since Last Review  | Date of Next<br>Scheduled<br>Review |
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| A Fine Arts | 11/2021                       | Continuance                                   | transfer initiatives; research options for<br>forming an advisory board to solicit<br>recommendations for improvement,<br>community needs and interest, and<br>transferability; progress has been<br>made on the previous<br>recommendations; continue to find | Zoom; supplies for craft class; updated<br>licenses for Adobe; brushes, canvases,<br>drawing and painting materials;<br>supplies for 3-dimensional course SP22;<br>classroom sink repair (all items<br>budgeted/procured 2021-22);<br>professional development for instructor<br>to take additional ceramics coursework | into Crafts I, 3-Dimensional Design, and<br>Survey of Native American Art courses;<br>offer additional workshops during<br>spring/summer semester focusing<br>more on cultural artforms and art<br>camps for kids; look for ways to<br>improve online instruction and<br>demonstrations in both Painting and<br>Drawing<br>Work continues on 2+2 agreement with<br>VSCU and possibly UND | all core courses reviewed and approved<br>for CCN and GERTA; program needs<br>(supplies and IT) concerns have been<br>budgeted and met<br>Institution-wide program of study<br>change 7/14/2022 to reduce Dakota<br>Language I requirement from 4 to 3<br>credits and eliminate HPER requirement | Nov 2024                            |

| Program           | Date of Most Recent<br>Review | Recommendation for<br>Continuance or Furlough   | Summary of Review<br>Recommendations   | Summary of Program Needs   | Current Program Goals   | Changes in Status Since Last Review  | Date of Next<br>Scheduled<br>Review |
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| S Pre-Engineering | 11/2021                       | Continuance with<br>recommendation to<br>explore funding<br>opportunities to support<br>continuance,<br>institutionalizing student<br>experiences where<br>possible | experience opportunities; create<br>activities to expose younger students to<br>the profession and develop pre-<br>relationships with college; explore<br>additional ways to provide conceptual<br>math supports to help students meet<br>core outcomes and evaluate student<br>success to determine if interventions<br>are effective; continue to expand<br>collaboration between the ND TCUs and<br>4-year institutions | meet outreach goals; funding<br>applications submitted in cooperation<br>with UND in the area of AM - funding<br>was secured 2023-24<br>Future need for qualified faculty in AM<br>courses, expanded AM course options,<br>and for AM lab personnel (former<br>student currently contracted to return<br>as faculty upon completion of Master's<br>degree; currently co-teaching and<br>developing new AM curriculum to be<br>shared with TCU consortium and UND<br>under supervision of CCCC pre-<br>engineering faculty; current students<br>maintaining oversight of AM lab on<br>campus) | The future for the engineering/AM<br>program is based on a cohort with<br>fellow ND TCUs and UND for a<br>centralized satellite CCCC (TCU) campus<br>physically located at UND that<br>combines the manufacuting capabilities<br>of the CCCC lab with the opportunities<br>present in research and industry<br>contacts at UND - the goal is to develop<br>a plan with tribal students at the center<br>of its overall focus; improve the<br>program's outreach by regularly<br>scheduled visits to feeder scools and<br>participation in other recruitment<br>settings such as job fairs to expose<br>them to more opportunities in<br>engineering and advanced<br>manufacturing and improve results of<br>recruitment efforts; continue to work<br>on recruitment of full-time and adjunct<br>faculty in engineering/math; expansion<br>of research opportunities with drone<br>technology software involving water<br>and terrestrial mapping with the RGB,<br>thermal, and multi-spectral cameras in<br>cooperation with Natural Resource | recruited; tech has eliminated need for<br>high-cost IVN/distance ed enabling<br>course sharing among TCUs with<br>minimal cost; elective course updates | Nov 2024                            |

| Program   | Date of Most Recent<br>Review | Recommendation for<br>Continuance or Furlough | Summary of Review<br>Recommendations  | Summary of Program Needs   | Current Program Goals   | Changes in Status Since Last Review  | Date of Next<br>Scheduled<br>Review |
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| <u>AA</u> Indigenous Studies (formerly Dakota<br>Studies) <u>and Certificat</u> e Dakota Language | 11/2022                       | Continuance                                   | and continue supporting training of new<br>faculty fluent in the Dakota language<br>and culture.<br>Continue to try to fill the critical need<br>with qualified and knowledgeable tribal<br>members.<br>Seek out grant opportunities for<br>additional funding sources.<br>Consider development of 2+2<br>agreements to encourage students to<br>move forward into a four-year degree | student interest in the program due to<br>opportunities for gainful employment;<br>program relies heavily on federal | Continue community outreach; develop<br>CCCC social media content for<br>recruitment<br>Continue to develop archives for<br>museum artifacts with the continued<br>construction on the new educational<br>center building | POS and coursework updated and<br>renamed fall 2020 to increase<br>transferrability and address tribal<br>needs; Dakota Language certificate<br>established fall 2020; fall 2021,<br>program on temporary hold pending<br>personnel needs - coursework offered<br>as personnel allowed; adjunct faculty<br>secured and a more permanent<br>strengthened solution was<br>implemented through education<br>funding to groom qualified candidates<br>to administer the program and to teach<br>the courses; an Instructor-in-<br>Training/Dakota Culture Specialist was<br>employed<br>Spirit Lake-specific course approved<br>7/2022; all course descriptions updated<br>6/2022<br>Institution-wide program of study<br>change 7/14/2022<br>Program enrollment has shown a large | Nov 2025                            |
|   |                               |   | participating in the transition to<br>teaching program. Recruit additional<br>faculty as needed.  |  |   | increase, with an increased number of<br>graduates<br>Faculty and program personnel<br>retirement and attrition again is an<br>issue in 2024; current other faculty (as  |                                     |

| Program        | Date of Most Recent<br>Review | Recommendation for<br>Continuance or Furlough | Summary of Review<br>Recommendations  | Summary of Program Needs  | Current Program Goals   | Changes in Status Since Last Review | Date of Next<br>Scheduled<br>Review |
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| AA Social Work | 11/2022                       |   | or grants for student internships; per<br>the CFO, funding is currently available<br>and are waiting to hear if the current<br>funding source will continue prior to<br>pursuing other avenues for funding<br>Seek funding sources to sponsor<br>professional conferences (student and<br>faculty) and professional development<br>Maintain current transfer agreements<br>and finalize the 2+2 agreements with<br>University of Mary and Minot State | numbers; continued funding of the field<br>trip experiences, internships, and<br>support for students transferring on to<br>complete terminal degrees<br>Printed materials/flyers to be supplied<br>through CCCC communication<br>department Technology<br>update for instructor equipment<br>(completed spring 2023)<br>Monetary support for professional<br>development (student and faculty) | pursue bachelor degrees with Minot<br>State University and University of Mary |                                     | Nov 2025                            |

| Program Date of Most Recent<br>Review Continuance or Furlough Recommendations Summary of Review Recommendations Summary of Program Needs Current Program Goals Changes in Status Since Last Review S  | Upcoming Reviews (continued) | 1 1                             |   | Γ   |  | T  | ſ                                   |
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| students, work towards addressing<br>housing issues on Spirit Lake Nation;<br>continue to establish connections and<br>partnerships with area entities for<br>  | Program                      | Date of Most Recent Continuance | summary of Review   | Summary of Program Needs  | Current Program Goals  | Changes in Status Since Last Review  | Date of Next<br>Scheduled<br>Review |
| Previous Review: 11/2018: Interim Program Shaps but Site (monitor fing): 4/2020, 4/2021, 4/2022, 4/2023, 4/2024; Program Goal Monitor fing; (2/2019, 9/ |                              |                                 | students, work towards addressing<br>housing issues on Spirit Lake Nation;<br>continue to establish connections and<br>partnerships with area entities for<br>completing community service projects<br>while providing students with hands-on<br>work opportunities; seek out work<br>opportunities to accommodate<br>workloads that will support local<br>apprenticeships.<br>Continue planning for facilities<br>expansion as enrollment increases;<br>seek out funding sources to expand<br>facilities; plan for additional faculty<br>needs as enrollment increases;<br>continue to increase enrollment within<br>the confines of the existing facilities.<br>Develop policy concerning safe use of<br>facilities prior to the Fall 2023<br>semester. | facilities to construct projects out of the<br>elements Creation<br>of elective class in cabinet making and<br>finish work using the CNC machine; to<br>consist of a 4-credit class and 8-credit<br>onsite class which could be completed<br>in one semester (completed)<br>Budgeting for an additional faculty for<br>one semester each year to accomodate<br>elective class and onsite instruction<br>Promotion/Advertising regarding<br>program self-funding of current tiny<br>house project from sale of two houses<br>previously constructed by the<br>program/students<br>Professional development in the area<br>of building inspection | coursework to incorporate NCCER,CNC<br>operation and programming into the<br>curriculum along with maintaining<br>proven carpentry practices<br>Prepare students as entry level<br>carpenters in the work foce; instill and<br>stress the importance of, and the need<br>for, safe secure housing (doing things<br>for the collective good of the<br>community through the tiny house<br>project) Continue working<br>toward implementation of an<br>Apprenticeship Program and being able<br>to offer students productive work to<br>continue honing their skills as well as<br>earning income for themselves and<br>their families<br>Encourage students who complete the<br>certificate program to enroll post-<br>completion in other educational<br>programs within our college and/or<br>seek employment opportunities in the<br>community | employed as the program has grown<br>and expanded; program students have<br>completed the Land Grant kitchen and<br>classroom remodel project<br>The program faculty and students<br>completed the house project in 2022-<br>23, with proceeds going to fund<br>housing for a CCCC student<br>Continued efforts to participate and<br>establish relationships with SLN tribal<br>leaders and Spirit Lake Housing; classes<br>completed construction of an addition<br>to the concession area to the rodeo<br>grounds that is used during pow-wow<br>events as well as other events<br>Carpentry classes fully involved in<br>programming and operation of the CNC<br>machine utilizing it in the assemby and<br>installation of cabinetry on campus and<br>completion of the first tiny house<br>project; work begun on a second tiny<br>house<br>CCCC applied for, and is now, an<br>approved NCCER training facility | Nov 2025                            |

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| ertificate Professional Driving | 11/2022                       | Continuance                                   | Continue outreach to pursue liaisons      | Limited classroom space is an obstacle | Construction of building facilities and  | POS changes completed and piloted         | Nov 2025                            |
|                                 |                               |   | with NDDOT and other contractors to       | now that the program continues to      | parking lot; ensure adequate staff are   | spring 2019; additional revision of the   |                                     |
|                                 |                               |   | provide industry drivers and give         | expand and show growth; additional     | employed, especially during behind-the-  | certificate coursework was made           |                                     |
|                                 |                               |   | students additional employment            | faculty needed for behind-the-wheel    | wheel portion of the program; continue   | according to emerging program and         |                                     |
|                                 |                               |   | options; forward plan for                 | hours as the program continues to      | to update curriculum based on            | student needs - coursework can now be     |                                     |
|                                 |                               |   | instruction/hours to ensure obligations   | grow; building and parking lot funding | state/federal standards                  | completed in a single semester for        |                                     |
|                                 |                               |   | to outside contractors is viable and that | and construction                       |  | entrance into the workforce within a      |                                     |
|                                 |                               |   | student numbers can be                    |  |  | shorter time period; 1 additional faculty |                                     |
|                                 |                               | accommodated; hire part-time person           |   |  | hired as enrollment has increased;       |   |                                     |
|                                 |                               | to assist for 6 hrs/wk or when faculty        |   |  | program updated to be in compliance      |   |                                     |
|                                 |                               | are not available to ensure 2 people are      |   |  | with new regulations and has now         |   |                                     |
|                                 |                               | on duty at all times; continue                |   |  | trained personnel to deliver approved    |   |                                     |
|                                 |                               | purposeful scheduling of drive time to        |   |  | testing services for CDL licensure (this |   |                                     |
|                                 |                               |   | accommodate student schedules for         |  |  | service can be provided to anyone, not    |                                     |
|                                 |                               |   | improved attendance; continue to          |  |  | only CCCC students); simulator            |                                     |
|                                 |                               |   | update program content in line with       |  |  | updated; classroom and offices have       |                                     |
|                                 |                               |   | federal regulations; remove restrictions  |  |  | been moved to expand space;               |                                     |
|                                 |                               |   | on student numbers due to the             |  |  | increased marketing; additional truck     |                                     |
|                                 |                               |   | additional truck acquired; maintain       |  |  | acquired; faculty completion of           |                                     |
|                                 |                               |   | established partnerships; establish       |  |  | transition to teaching training           |                                     |
|                                 |                               |   | marketing materials that include          |  |  | requirements                              |                                     |
|                                 |                               |   | offerings, but also importance of         |  |  | Additional POS revision 3/2022 to meet    |                                     |
|                                 |                               |   | maintaining clean driving records for     |  |  | state/federal standards                   |                                     |
|                                 |                               |   | eligibility - especially for high school  |  |  | Enrollment doubled since Fall 2019;       |                                     |
|                                 |                               |   | students                                  |  |  | completion sharply increased with 35      |                                     |
|                                 |                               |   |   |  |  | graduates Fall 2021 - Spring 2024         |                                     |